Myths of the Gulf War

Some "Lessons" Not to Learn

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HE EUPHORIA HAS DIED down over our "triumph without victory" in the Gulf War, but the harm it can do is still with us. It is time to examine what we think we saw and learned from both the television imagery and the postwar interpretations. We need to as sess with a more dispassionate eye what did and did not take place. Much—indeed, perhaps most—of what

the public knows to be true about the Gulf War simply is not so. This article examines a number of assertions about the war and disputes the conventional wisdom on the subject.

What follows is a list of propositions about the Gulf War that are commonly accepted as true by the American publicingen eral and by many policy makers and members of the military as well. They are at best half-truths, if not outright myths. One can quibble with all of them, but they constitute the conventional wisdom on the Gulf War. It is important that we assess these propositions carefully. If not, we shall take the wrong "les sons learned" from the experience. Doing so will mean mismanagement of increasingly scarce defense resources and the development of an inappropriate strategy with which to confront the future. We can ill afford either.

When the US mili tary is called upon again, as it will be, the public is the enabling agent for its employment. Our image of defense of the nation and our vision of our security will provide the context for that decision. A public beguiled by myths of the Gulf War and false expectations about our capabilities and future success is dangerous. When policy reach exceeds practical grasp, disaster often results. Hence, this article ultimately is an effort to diminish the oft-unfounded confidence in US capabilities as a result of the Gulf War.



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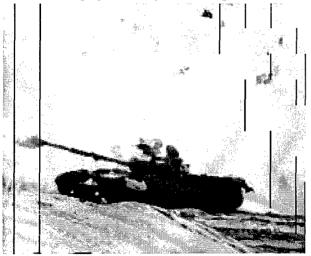
It Was a War

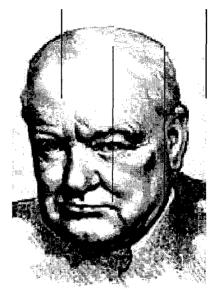
Magnificent, But Was It War?

-Angelo Codevilla, Commentary, April 1992

The Gulf War matches our conventional image of warfare, but it was an anomaly none the less. It looked like a war to the Ameri can public and the world at large, given the extensivetelevisioncoverage provided by Cable News Net work (CNN). It was a war by definition, but it was a very odd one. It also had remarkably few casualties for the ordnance expended. The 146 combat deaths suffered by the United States (346 total from all causes) out of 511,000 troops deployed from 6 August 1990 to 12 February 1991 represent a loss rate one-tenth of what the Israelis suf fered in the Six-Day War of 1967. In fact, the number of deaths was so low that young American males were safer in the war zone than in peacetime conditions in the United States.2 That doesn't seem like what we think of when we think of war, does it?

It was not a war in a classic sense. For most of the "war," only one side fought. For most of the 43 days of the air cam paign and the one hun dred hours of the ground cam paign, with few exceptions, the Iraqi mili tary didn't fight. Iraq's planes stayed on the ground or fled to





When you are winning a war, almost everything can be claimed to be right and wise.

--Winston Churchill

Iran, and most of its naval forces eschewed combat. There were few pitched bat tles-the Battle of Khafji being the major exception, but even that was a limited en counter by most standards. The famous "left hook" envelopment meant that we largely avoided con tact with the enemy, and vast num bers of Iraqi troops fled north to Basra or surrendered rather than fight. In many ways, we won a battle-the battle of Ku wait-and not a war. We achieved a truce, not a peace.

It didn't end the way most wars we have fought in this century have ended. We didn't occupy enemy territory, democratize the political system, administer the country, or in vest in its infrastructure after defeating it. as we did with Germany and Ja pan. We didn't leave tens of thou sands of ground troops in the area to insure that it doesn't happen again, as we did after World War II and Korea. Nor did we to tally leave the country, as we did after Viet nam. For all the one-sidedness of the military triumph, victory has proven to be elu sive, with the cen tral is sue-Iraqi claims on Kuwait-unresolved. The cir cumstances after the Gulf "War" in many ways are not ter ribly

different from their antecedents. Save for the destruction of many targets, what did we accomplish? Is there a better peace after the war than existed before it?

It's Over

Battle Stations

—Newsweek Article on US Deployments to the Gulf, 16 February 1998

The war is not over. Its im pact lin gers on in many ways, and the region may be no more secure than it was eight years ago. The US Navy had six ships on station in the Persian Gulf region in July 1990. In the spring of 1998, it had 15 deployed to the area. The US Air Force had two composite wings—one at Dhahran, Saudi Arabia, and one in Incirlik, Turkey-with roughly two hundred planes. It had none in the area in July 1990. As a result of the most recent incident of Saddam's jerk ing our chain, more than 44,000 service members de ployed to the region in the spring of 1998. Even after reducing the force by more than half, we in tend to leave approximately 19,000 troops in the area. ³ Meanwhile, US planes patrol the skies, implement ing no-fly zones in Operation Provide Comfort—now Northern Watch—in northern Iraq and in Southern Watch in the south. Each of these flights merely bores holes through the sky. The pilots do not practice air-to-air combat, close air support, or bomb ing skills. They just put hours on engines and airframes that further deteriorate in the des ert heat and sand. Both our skills and our equipment-Guard and Reserve as well as ac tive duty-are being seriously degraded in these operations.

The Iraqis were not beaten as badly as we thought. The two hundred thousand Iraqi casu al ties turned out to be more on the or der of a fifth of that number, perhaps as low as eight thousand killed. Most members of the vaunted Republican Guard—with over half of the best armor in the Iraqi army and 70 percent of Iraq's troop strength, according to

analysis by the Central Intelligence Agency and the Defense Intelligence Agency-escaped north to Basra and were nei ther killed nor captured. Ammunition stocks were not seriously depleted in most ground units because little fighting occurred. Many items, save combat aircraft, destroyed in the war have been replaced over the years. Events since the war have shown that our knowl edge of both the nuclear and chemical/biological weapons capability of Iraq proved woefully inadequate. Although these weapons remain under United Nations (UN) monitoring, they are far more extensive than we originally be lieved and have neither been destroyed nor decommissioned in their entirety.

Iraq did not win militarily, but it did not lose po liti cally. It still has claims on Ku wait as its 19th province. Saddam Hussein is still in power. On his score card, he "won" by not losing politically. He survived and has less domestic opposition now than before August 1990. We have de ployed large forces to the region three times since the end of the Gul f War. As for those people who thought sanctions would work—Colin Powell chief among them-nearly eight years have passed since they were established. With sanctions and the Gulf War itself, not much has happened to change Iraqi policies or the regime of Saddam, save to make him even more para noid. The population, not the government, has felt the im pact. Mean while, our sup port in the region has waned considerably compared to 1990.

We Won

Saddam defined victory as "defending ourselves until the other side gives up."

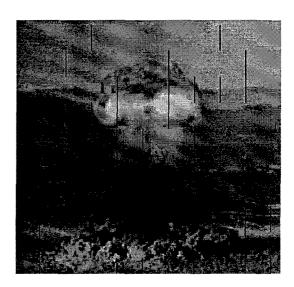
-Gen Perry Smith, USAF, Retired, How CNN Fought the War

We did not win politically or militarily, for we did not accomplishour objectives on either front. Sad dam remains in power, and his vaunted Republican Guard was not destroyed. The casualty estimates, our success

in destroying Irag's nuclear capability, and the time it would take Iraq to reconstitute its forces were all woefully miscalculated. We forced Iraq to with draw from Ku wait and did so with very few casualties—even fewer than in the Spanish-American War. But all was not good, for 35 of the 146 US casualties were attributed to the oxymoronic term friendly fire.

We did not "play" it the way Ameri cans have come to ex pect wars to be fought. It nei ther ended nor started in the ways we have come to think about war. US forces were not engaged for five and one-half months after the aggression occurred. The rhetoric proved far more heated than the actions for most of the period of confrontation. President George Bush lik ened Sad dam to Hit ler. When the war started, we decided when to pull the trig ger, not the en emy. When the war ended, the Iraqis didn't sue for peace; we just stopped it unilaterally and then had them agree to our terms. We didn't seek uncondi tional surrender, confirmed by occupying the enemy's country. We did not insist on reparations or complete prisoner-of-war ex changes. There were no war-crimes trials. There was no comprehensive set tlement. Things just sort of stopped after the magic one-hundred-hour ground campaign. Gor don Brown-Gen Norman Schwarzkopf's chief foreign-policy advisor at US Central Command (CENTCOM), on loan from the State Department-told interviewers, "We never did have a plan to ter mi nate the war."5

Although we scored lopsided military successes, we didn't win in many ways. We re claimed Ku wait, but Sad dam re mains. We did not change the lead ership or the preferences of the regime that caused the war in the first place. And the degree of punish ment that we thought we meted out prove d in retro spect far less than we had imagined. For all the destruction visited on Iraq, it is questionable if Saddam is any more deterred by our "triumph without victory" or if the balance of forces in the area has been fundamentally transformed in our favor. We are the ones who have seen our military forces cut by roughly 40 percent. Saddam's



We might fight and win a Gulf War II ultimately, but we could not do so quickly and with few friendly casualties unless we used weapons of mass destruction

are building up, not diminishing. UN inspections notwithstanding, we cannot be sure of his capability to have or utilize weapons of mass destruction.

We Accomplished Our Objectives

Our military objectives are met.

-George Bush, 27 February 1991

They were not. Nor were our political objec tives realized. This was in large measure be cause we terminated the war unilaterally-ear lier than we should have—without realizing the more important of our political goals and mili tary objectives. We failed to meet our own crite ria and were confused as to the larger purposes of the struggle we waged in the Gulf. War ter mi nation was not well specified because we had no clear end state in mind.

President Bush stated four objectives for US involvement in the Gulf War: (1) withdrawal of Iraqi forces from Kuwait; (2) resto ration of the legitimate government of Kuwait; (3) protection of Saudi Arabia and other states in the Gulf from Iraq (which implicitly guaranteed the flow of oil from the Persian Gulf); and (4) protection of American citizens abroad.6 We accomplished the first two of these political goals. The third and fourth constitute an open-ended commitment that we may have to demonstrate again. According to the operations order, the military objectives for Operation Desert Storm were to "[1] At tack İraqi political/military leadership and command and control; [2] Gain and main tain air superiority; [3] Sever Iraqisup plylines; [4] Destroy chemical, biological and nuclear capability; [5] Destroy the Republican Guard forces; and [6] Liberate Kuwait." 7 We achieved items (2), (3), and (6). Item (1) proved a partial success at best, and we did not accomplish items (4) and (5).

Two divisions of the Republican Guard along with nearly seven hundred tanks escaped north to Basra, avoiding capture or destruction—likely outcomes, had Gen Frederick Franks and VII Corps moved faster at the

out set and not turned as they did. Saf wan was not even in our possession when we designated it the site for talks af ter a cease-fire. We returned Iraqi prisoners without liberating cap tive Ku waiti citizens in return and allowed the Iraqis to use heli copters to put down nascent re bel lions among Kurds in the north and Shiite rebels in the south, both of whom we had encouraged in their efforts against Saddam. It was not our finest hour.

Technology (PGMs) Won the War

In 1991, approximately 85 percent of smart bombs hit within 10 feet of their aiming points.

-Richard Hallion, Storm over Iraq (1992)

In the Gulf War, we enjoyed a severalorders-of-magnitude improvement in aerial bombardment, compared to our previous ex periences. The combination of stealth and



The American public has little stomach for war and is becoming disenchanted with humanitarian missions as well.

precision-guided munitions (PGM) may pro vide a vast improvement in accuracy and ca pabilities. But there is more to it than that. The simplistic image of a bomb going down an air vent, as replayed on CNN many times, is not an accurate reflection of the reality of aerial bombardment in the Gulf. It belies the true accuracy and frequency of use of PGMs. The great bulk of ordnance used—roughly 95 percent-consisted of "dumb" bombs, not "smart" ones. We are still far from the much ballyhooed "one target, one bomb" claim is sued immediately after the war by defense contractors and Air Force leadership. A Gov ernment Accounting Office (GAO) assess ment⁸ of the effectiveness of the Gulf War air campaign suggests that although the results were a great improvement over previous air campaigns, they were nowhere nearly as good as claimed.

High tech nol ogy cer tainly did play a role in the Gulf War, but it had as much to do with communications, surveillance, navi gation, and the use of space-based assets as with PGMs. The role of the Global Position ing System (GPS), secure sat ellite communications, night-vision devices, and mas sive aerial refueling and tanker operations was routinely more important than that o f smart bombs, antiradiation missiles, cruise missiles, and Patriot missile defenses against Scud missiles. Things that didn't go "bang" were the more important techno logical accomplishments. But our lead in these areas of military technology is dissipating rapidly. One can buy GPS receivers commercially; contract with private companies to get over head space im agery; and use notebook computers, cellular phones, and direct-broadcast satellite capability to runa war from virtually anywhere.

Effects are the important metric, and PGMs give us an order-of-magnitude im provement over bombing results in the past. This development makes modern war a very expensive proposition. The biggest problem in realizing the potential of PGMs with oneto-three-meter accuracy is that they require one-to-three-meter precision intelligence to enable them. We're not there yet.

The "Vietnam Syndrome" Is Over: **US Military Might** and Prestige Are Restored

When we win, and we will win, we will have taught a dangerous dictator and any tyrant tempted to follow in his footsteps that the US has a new credibility and what we say goes.

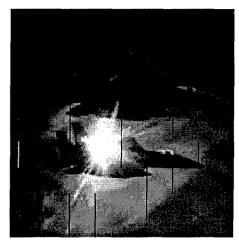
-George Bush, 1 February 1991

I guess Slobodan Milosevic, Raoul Cedras, Mohammed Farah Aidid, and the leaders of North Korea weren't watching the Gulf War or listening to President Bush. The half-life of this demonstration in military capability, at least in terms of conventional deterrence or diplomatic leverage, seems to have been very short-if it ever ex isted at all. We seem to have no more im pact on events since the Gulf War than we had before it. Under the Clinton ad ministration, amid the shambles of Bosnia, Rwanda, and Haiti, one could argue that we have considerably less to say about conflict in the world than we had during the bad old days of the cold war. Saddam Hussein still threatens Kuwait despite what we both say and do.

If anything, the United States is even less willing, or more reluctant, to go to war now than it was before the Gulf War. The unique as pects of the Gulf War set an unreal is tic standard that we will likely never realize again. These aspects included a quick, hightechnology, low-casualty, coalition war, all of which are unlikely to be repeated collectively again. Hence, to the degree that they represent the public's test of military success in the American de mocracy, the stan dard may prove too difficult to replicate. If it can't be repli cated, it was an anomaly that says little about current or future US military performance in war. The American public has little stomach for war and is becoming disenchanted with humanitarian missions as well.

As mentioned above, the United States has approximately 40 percent fewer military forces to devote to fighting a war than it had





F-15s in the sun. Airpower did not win the war.

in 1990. By 1997 the defense share of the gross national product was the lowest since before Pearl Harbor. We will have a 340-ship Navy, down nearly 50 percent from the goal of the Rea gan years, and an Army with sig nifi cantly reduced manpower. The reserve com ponents of the US armed forces have long outnumbered their active duty counterparts. Citizen soldiers are a proud part of America's military tradition, but we cannot fight a war without mobilizing the reserves, and there are political as well as economic consequences to doing so for long or with frequency. Given our propen sity of late to shake first a fist and then a finger, the United States is even less effective in deterring would-beaggres sors than in the past. More Ameri can lives were lost (18 killed and 76 wounded) in a sin gle, vio lent fire fight in Somalia—a peacekeep ing operation—than during a single combat incident in the Gulf War.

We Can Do It Again If Necessary

On Alert for Desert Storm II

-Newsweek, 17 October 1994

We might fight and win a Gulf War II ulti mately, but we could not do so quickly and

with few friendly casualties unless we used weapons of mass destruction. Conventionally, it would be very much more difficult. This is true for reasons that are political and economic as well as military. Politically, several factors have changed. Tur key now has a fragile coalition government as well as a growing Islamist movement and political party. Next time, that country may or may not grant us use of its airfields or permission to launch offensive operations—NATO member or not. With out Egyp tian over flight rights and the use of Cairo West as a staging area, merely getting there may be difficult or impossible. In the future, given the strength of Islamic fundamentalism in the country, Egypt may not be able to support us as it did in the past. In ad di tion, one senses that the aftermath of the Gulf War-not to mention Somalia, Bosnia, and Haiti-may have sapped American strength and will rather than bol stered them. Social Security has defeated national security as the main issue for the US body politic.

Given our peacekeeping experience (Soma-lia, Bos nia, and Haiti), the political instability of major allies (France and Ger many), and the economic disruptions in the world economy (Japan and East Asia), the willingness to join in another international effort may be slim to non existent. Currency fluctuations, national-debt levels, inflation, high unemployment, sluggish world trade, and recessions in many allied nations make contributions to such an effort on the scale of the Gulf War highly im probable. Saudi Arabia now has huge debts and is borrowing to pay interest and make defense purchases. The oil glut means that most Mid dle East revenues have fallen and remain at very low levels. Japan can no longer con trib ute the financing of another Gulf War, and the tur moil in Asian stock and cur rency mar kets makes us all more fragile.

If things ap pear bleak on these fronts, they may well be worse militarily. Despite new materiel coming on-line, at the moment we do not have the excess stocks of munitions consumed in the Gulf War, the trans port capacity, or the large numbers of personnel to do it

again as quickly or easily. The services are rife with problems of recruit ment, retention, and readiness. We do not have some bases in Europe from which to generate tankers or pro vide ramp space to sup port the ferry ing of combat aircraft to the Gulf theater. The downsizing of the US military establishment means that the United States now has eight fewer divisions in the US Army; 20,000 fewer ac tive duty ma rines; 14 fewer fighter wings in the Air Force; and 182 fewer ships on active duty in the Navy than it did when Sad damin vaded Kuwait.9

Others Paid for the Cost of the War

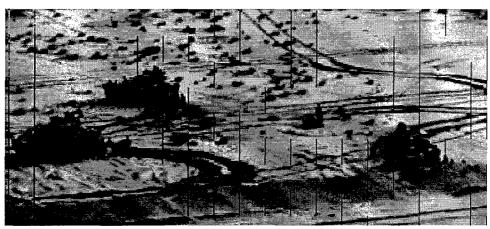
Estimated cost of the Gulf War as of 20 April 1991: \$100 billion.

-US General Accounting Office

Others did pay for the great bulk of the cost of the war. They paid for over \$49 bil lion of the total cost of \$56 billion. But the United States still put up \$7 billion for the effort and forgave Egypt \$7 bil lion in debt to have it par tici pate in the 35-member coalition. We paid for fewer of the direct costs of this war than of any war we have ever fought as a nation. Although that may be good on one level, cartoons of a US GI

with tin cup in hand in front of coa lition members were not a positive commentary on our circumstances. GAO estimates of the direct costs of the war are more than double what we collected.10 Our to tal is closer to \$100 bil lion. But direct war costs to eventual war costs for the United States yield an average ratio of one to three. That is, the total cost of the Gulf War—after we factor in medical costs, pension costs, survivor benefits, and so forth-will be more like \$300 billion. This may sound farfetched, but it is not. In 1990 when the Gulf War started, the US government sent out 51 checks for sur vi vor bene fits to relatives of vet er ans of the US Civil War! Thus, the mone tary costs alone are far greater than we have led the public to believe. Budget difficulties caused by re de ploy ments to the Gulf, a lack of supplemental funding for peacekeeping op erations, and the battle between readiness and modernization have conspired to make things even worse.

But the US military is still feeling the real costs of the Gulf War. Medical and retirement costs will continue for a century. Equipment costs are also significant. Approximately onethird of the C-141 cargo-plane fleet was in depot maintenance during the year following the Gulf War. We are retiring C-141s three times faster than we are acquiring their replacement C-17s. The life of engines, airframes, onboard



American infantry platoon during Desert Shield exercises. Two divisions of the Republican Guard abng with nearly seven hundred tanks escaped north to Basra, avoiding capture or destruction—likely outcomes, had Gen Frederick Franks and VII Corps moved faster at the outset.

computers, control systems, wing spars, and so forth on nearly all the aircraft utilized during the Gulf War and the ensuing no-fly zones has been seriously degraded. Although operational readiness rates were maintained at an average of 90 percent or better for nearly every type of aircraft used in the Gulf War, spare parts—to gether with the fre quency and intensity of required maintenance—have a delayed cost of considerable magnitude. Mission-capable rates are down and still falling in many units, while cannibalization grows.

The United States is paying, and will continue to pay, for the cost of the Gulf War in increased maintenance, short ened life of weapons systems and platforms, and replacement of equipment expended from surplus stocks during the Gulf War. The last of the F-15Es from the 4th Wing at Seymour Johnson AFB, North Carolina, which were among the first to de ploy in August 1990, didn't re turn home until July 1994, after supporting the no-fly zones in Iraq. They have many more hours on their engines, and the airframes have been

badly degraded by sand, heat, and desert sun, as well as increased rates of use. This is just one example. Because of downsizing throughout the military, the United States will at tempt to field a force with fewer peo ple; fewer reserves; less maintenance capability; fewer spare parts; more miles on air craft, ships, and vehicles; and less margin for error and redundancy than was the case before the Gulf War.

Gulf War Represents an Almost Unblemished Record of Success, Superior Military Performance, and Accomplishment

Public confidence in the military has soared to 85 percent, far surpassing every other institution in our society.

-David Gergen, US News and World Report, 11 February 1991



Bomb storage in the desert. The great bulk of ordnance used—roughly 95 percent—consisted of "dumb"bombs, not "smart" ones.

Despite an overwhelmingly positive dis play of military prowess and accomplish ment, the failures of the Gulf War are many, large, and of considerable significance. We tend not to pay heed to them or give them the dissemination and discussion they deserve. Without seeking to take away from the very considerable accomplishments of our men and women in the armed services who per formed admirably in the Gulf War, we must address some glaring failures. The bulk of these involved targeting-especially the fail ure to identify, lo cate, and destroy such sa-lient targets as the key elements of Iraqi capa bility. Taking them out is serious business. We must improve our capacity to locate, identify, target, and destroy key targets-mili -

tary and political.

The inability to locate and destroy Scud missile launchers (there is not a single con firmed de struction of a mobile Scud launcher during the Gulf War) is the most serious fail ure. As it turned out, the Iragis had nearly double the number of mobile launchers we thought they had-some 220 total. We flew twenty-five hundred sorties against them. 11 Although we took out several fixed sites, we did not do well at all against mo bile ones. Despite flying an average of 11 sorties per launcher, we left Saddam with many-and over two hun dred Scuds as well. This is re gret table all the more because it is not a novel problem but an old one that we ignored. Scuds were reminiscent of V-2 missiles from World War II. We had no better solution for them in 1991 than we did in 1944. All we could do was bomb the launch sites, hope we got lucky, and eventually overrun them on the ground. We didn't.

But there were other fail ures that we must contemplate and correct as well. These constitute problems that we caused ourselves. Most im por tant among these was the number of deaths caused by friendly fire. That reality remained hidden until postwar investiga tions uncovered the problem. During the war, we created too good an image of our military prowess on television and a ten dency to claim more than was our due. Nearly



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every initial claim later proved overblown. This in turn led to an exaggerated faith in technologyand, by extension, in our national security achieved through technological superiority. Alas, such is not the case. Many of the systems that appeared the most effective-for example, the Patriotantimis sile missile¹²—have, upon closer scrutiny, proven to be almost militarily irrelevant in the war. Some very expensiveweaponssystems-nota blythe B-1B—didn't participate. We simply do not have the resources to afford the redun dancies of the past or to procure systems we don't need or cannot or will not use.

The Promise of Airpower Was Finally Fulfilled

Gulf Lesson One is the value of airpower.

-George Bush, 15 June 1991

Airpower did not win the war. It made it much easier for us to achieve the appearance of victory, but since that eluded us, we can not say that airpower won. No one in the ground forces or among our coalition partners would have wanted to fight that war with out the tremen dous contribution that air power made to it. But nei ther could the US Air Force, the major custodian of air power, have "won" or achieved what was accomplished with out the use of Navy, Army, and Marine air and surface assets, deployed or employed in the theater. Air power came closer to being decisive in the minds of most people, but it did not achieve victory. Ironically, even its success was not unique.

To understand this point is critical. Democracies in general and America in particu lar have a fetish for firepower over man power. We would far rather spend dollars than lives. Air power is the quin tessen tial way to have standoff power that risks fewer lives than send ing in ground-combat forces. There is no dis put ing that. Air power can pun ish, se verely dimin ish, and destroy large portions of enemy forces. It can do so rapidly and glob ally. Was it decisive in the Gulf War? Maybe. If your definition is "critically important," the answer is yes. If it is "conclusive," the an swer is no. But airpower came far closer to achieving its goals and accomplishing our military aims than ever before. We should have known that it would.

We think we learn from the past, profit from our mistakes, and learn from previous experience so we won't have to relearn pain ful lessons. Would that it were so. We have little sense of history. Hard lessons have a short half-life equal to about half a generation, let alone more. We often fail to learn what we should or forget what we think we have mastered. The following quotation is interesting in this regard:

What are the chief lessons with the strategic use of air power in the last war?

- [1] One lesson is that the time we were given to make our preparations was an absolutely essential factor in our final success. . . . It is unthinkable that we should ever again be granted such grace.
- [2] Air power in this war developed a strategy and tactic of its own, peculiar to the third dimension.

- [3] The first and absolute requirement of strategic air power in this war was the control of the air in order to carry out sustained operations without prohibitive losses.
- [4] We profited from the mistakes of our enemies. To rely on the probability of similar mistakes by our unknown enemies of the future would be folly. The circumstances of timing, peculiar to the last war, and which worked to our advantage, will not be repeated. This must not be forgotten.
- [5] Strategic air power could not have won this war alone, without the surface forces. . . . Air power, however, was the spark to success. . . . Another war, however distant in the future, would probably be decided by some form of air power before the major surface forces were able to make contact with the enemy in major battles. That is the supreme military lesson of our period in history. ¹³

That is an accurate assessment of the US performance in the Gulf War and sound ad vice for the future. It is a set of insights we would do well to heed. But it was not written about the Gulf War. It was written 45 years earlier by Gen Carl A. "Tooey" Spaatz as his as - sessment of the fulfillment of strategic air power in World War II! If the promise of airpower was fulfilled, it was fulfilled in that war. The Gulf War was merely another dem onstration of the effectiveness of airpower and the ne ces sity for the United States to proj ect power at great distance for strategic effect using the third dimension. Somewhere be tween World War II and the Gulf War, we ei ther failed to learn or conveniently forgot these lessons. Why did airmen not under stand what we had achieved over 50 years ago? How did they let these in sights dis ap pear from their understanding of war and the ap plication of airpower? As Yogi Berra would say, "It's déjà vu all over again."

Epilogue

This list of myths of the Gulf War is not exhaus tive. The image of prowess and success at very low cost that the public has of the Gulf War is a dangerous delusion. The myths re-

veal a gap between perception and reality. Unchallenged, they have distorted public perception of the Gulf War, our role in it, its significance, and the degree to which it should serve as a reference for future engage ments abroad. A poor model on which to base as sumptions about future wars, it was unique

in many ways. All wars are.

We should not re peat the mythical lessons of our experience in the Gulf as a policy guide. These un founded "les sons" of the Gulf War are dangerous in the extreme. Misper ceiving to such a degree something as mo mentous and fundamental as a large-scale conventional engagement of international significance is a serious matter in its own right. Basing ill-founded policies on falla cious assumptions about the past, our strengths, and our supposed accomplish ments is a volatile brew. Similarly, not under standing the essence of airpower and its con tributions to how wars may be fought and won risks dis as ter via an other route. If air men don't understand and articulate to others what airpower can do, who will? The imple mentation of Instant Thunder-the strategic air campaign plan for the Gulf War-was a very close-run affair, despite Spaatz's com ments of 45 years earlier.

Misreading ourselves or the world flirts with failure. Doing both virtually guarantees it. We have seen American power erode ste adily, the Gulf War not with standing. It is a matter of at titude as well as aptitude. It is not

our military might that is in question. Rather, it is our political purpose and abil ity to lead that is sus pect. We are less likely to act uni laterally. Both our national security strategy and our national military strat egy presume coalition warfare. We need others to permit, pay for, and participate in our wars. We have to have the ap proval of oth ers to per mit us to use military force abroad through UN sanction ing of our nascent crusades. We require oth ers to pay for the use of our force abroad. And we wish others to participate in the application of that force, or we are re luctant to act.

The newfangled term cooperative security may be no less bank rupt than the collective security under the League of Nations in the 1920s and 1930s. Some one—usually the most powerful-must take the first step to in tervene, whether it be to stop aggression, punish violators of human-rights standards, stop genocidal warfare, or save large num bers of lives amid the refugee crises of people fleeing famine and disease. Not doing some of these things may indeed be regrettable. But worse yet is to think we can handle all such problems, take the initiative to do so, and then find we are unable-even if not un willing-to do so. That is likely to be the case, given the defense budgets and policies of the moment. The fact that this reality is at odds with public myths of the Gulf War rep resents a grave danger we should avoid. Understanding the myths of the Gulf War is a nec essary antidote to having our moral and political reach exceed our military grasp.

Notes

^{1.} This is the title of one of the initial accounts of the Gulf War. U. S. News and World Report, Triumph without Victory: The Unreported History of the Persian Gulf War (New York: Times Books, 1992).

^{2.} The average death rate for those personnel deployed in the Gulf was 69 per one hundred thousand. For males 20 to 30 years of age living in the United States during the same period, the death rate was 104 per one hundred thousand. These comparisons are based on statistics provided by the US Department of Defense and the Metropolitan Life Insurance Company and are presented in "Harper's Index," Harper's, May 1991, 17 and 70. One may find a more detailed study in James V. Writer, Robert F. DeFraites, and John F. Brundage, "Comparative Mortality among US Military Personnel in the Persian Gulf Region and Worldwide during Operations Desert Shield and

Desert Storm," JAMA: The Journal of the American Medical Association 275, no. 2 (10 January 1996): 118-21.
3. Dan Priest, "Military Reduces Presence in Gulf," Washington Post, 27 May 1998, 1A.

^{4.} For varying analyses of Iraqi casualties and captured troops, see US Department of Defense, Conduct of the Persian Gulf War, Final Report to Congress (Washington, D.C.: Department of Defense, April 1992); Thomas A. Keaney and Eliot A. Cohen, Gulf War Air Power Survey: Summary Report (Washington, D.C.: Government Printing Office, 1993); RAND analyses cited in James A. Winnefeld, Preston Niblack, and Dana J. Johnson, A League of Airmen: U.S. Air Power in the Gulf War (Santa Monica, Calif.: RAND, 1994), 159; studies by George W. S. Kuhn, Alfred Hashim, and Anthony Cordesman referenced in Triumph without Victory, 406-8; and John G. Heidenrich, "The Gulf War: How Many Iraqis Died?" Foreign Policy, March 1993, 108-25.

5. Michael R. Gordon and Gen Bernard E. Trainor, The Generals' War: The Inside Story of the Conflict in the Gulf (Boston:

Little, Brown and Company, 1995), 461.
6. President George Bush, "The Deployment of US Armed Forces to Saudi Arabia," address, 8 August 1990, reprinted in Military Review, September 1991, 82.

7. Less the numbers inserted for reference, they come verbatim from CENTCOM Operations Order 91-101, dated 17 January 1991. Cited in Rick Atkinson, Crusade: The Untold Story of the Persian Gulf War (Boston: Houghton Mifflin, 1993), 20-21.

8. See United States General Accounting Office, Operation Desert Storm: Evaluation of the Air War, GAO-PEMJD 96-10 (Washington, D.C.: US General Accounting Office, July 1996). For a synopsis of the GAO report, see Tim Wiener, ""Smart' Weapons Were Overrated, Study Concludes, "New York Times, 9 July 1996, A-1, A-7. For earlier reports of the inaccuracy of Gulf War munitions, see Vincent Kiernan, "Gulf War 'Hits' Were Often Misses,"New Scientist 139, no. 1889 (4 September 1993): 8.

9. Data comparisons are from figures provided in the 1990

and 1996 issues of Defense Almanac.

10. For a detailed breakdown of the accounting, see House, Statement of Frank C. Conahan, Assistant Comptroller General, National Security and International Affairs Division, US General Accounting Office, before the Committee on the Budget: Cost of Operation Desert Shield and Desert Storm and Allied Contributions, 15 May 1991, GAO/T-NSIAD-91-34.

11. See the discussions in Winnefeld, Niblack, and Johnson,

132-34, 166-67, and 269.

12. A rather unseemly but terribly important private, then public, debate erupted between Dr. Theodore Postol of the Massachusetts Institute of Technology on the one hand and Raytheon (makers of the Patriot) and the US Army on the other, Raytheon (makers of the Patriot) and the US Army on the other, with a flurry of charges and countercharges. Raytheon was banking on some \$3 billion in Patriot sales, which Postol's analysis placed in Jeopardy. The saga is recounted in Stephen Budiansky, "Playing Patriot Games," U.S. News and World Report 115, no. 20 (22 November 1993): 16; Seymour Hersh, "Missile Wars," The New Yorker 70, no. 30 (26 September 1994): 86–98; and Jock Friedly, "MIT Torn by Bitter Dispute over Missile," Science 271, no. 5252 (23 February 1996): 1050–52.

13. Gen Carl A. "Tooey" Spaatz, "Strategic Air Power: Fulfillment of a Concept," Foreign Affairs, April 1946, 394–96. (Paragraph numbers have been added for clarity.)

The quality of a person's life is in direct proportion to their commitment to excellence, regardless of their chosen field of endeavor.

-Vince Lombardi

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